

Company No: 06442620 (England and Wales)  
Charity No: 1122676

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**

**(A COMPANY LIMITED BY GUARANTEE)**

**ANNUAL REPORT AND AUDITED ACCOUNTS  
FOR THE YEAR ENDED  
31 AUGUST 2017**

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**

**FINANCIAL STATEMENTS**

**YEAR ENDED 31 AUGUST 2017**

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**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**

1.

**COMPANY INFORMATION**

**TRUSTEES**

L Tully (Chairman, Appointed 19/04/2017)  
S Highfield (Chairman, Terminated 19/04/2017)  
J Wallbank  
N Brewster  
G Baldwin  
A Stewart  
R Suckling  
P Norman (Terminated 19/10/2016)  
J Drapier (Terminated 04/09/2017)  
N Shaw (Appointed 18/01/2017)  
R Poole (Secretary)

**CHIEF EXECUTIVE**

J Lord

**PRINCIPAL ADDRESS**

Keepmoat Stadium  
Stadium Way  
Doncaster  
DN4 5JW

**REGISTERED CHARITY NUMBER**

1122676

**COMPANY NUMBER**

06442620

**AUDITORS**

Smith Craven Chartered Accountants & Statutory Auditors  
Sidings House, Sidings Court, Lakeside  
Doncaster  
DN4 5NU

**BANKERS**

Barclays Bank Plc  
3 High Street  
Doncaster  
DN4 5HX

## **TRUSTEES' REPORT**

The Trustees, who are also the directors of the charity for the purposes of the Companies Act, present their annual report and the audited financial statements of the charity for the year ended 31 August 2017. The council have adopted the provisions of the Statement of Recommended Practice (SORP 2005) 'Accounting and Reporting by Charities' issued in March 2005 in preparing the annual report and financial statements of the charity.

### **OVERVIEW**

Club Doncaster Foundation, formerly Doncaster Rovers Foundation, is a non-profit, self-funding registered charity that has achieved over 30 years of inspiring positive change, participation in sport, physical activity and education within the Doncaster Borough and internationally. We utilise the social reach of the professional sports clubs and community stadium to challenge lifelong habits, inspire positive change and motivate sustained participation in sport, physical activity, training and education.

Club Doncaster encompasses Doncaster Rovers Football Club, Doncaster Rugby League Club and Keepmoat Stadium and is built on the shared principles of 'creating a better Doncaster' and 'improving lives' at the heart of everything we do. Our award winning team have reached in excess of 20,000 participants a year with a portfolio of over 35 projects.

To achieve our success we will drive and form partnerships and collaboratives with key local, regional and national stakeholders.

### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

The organisation is a charitable company limited by guarantee incorporated on 3 December 2007 and registered as a charity on 7 February 2008. The charity was established under a Memorandum of Association that clearly sets out the objects and powers of the charitable company and is governed under its Articles of Association. The liability of the members is limited to an amount not exceeding £10.

When considering appointing new Trustees, the Board has regard to the requirement for any special skills needed in order to support the charity's work.

New Trustees are invited and encouraged to attend activity sessions and meet team members to familiarise themselves with the organisation and the context within which it operates. Additionally, Trustees are already familiar with the practical work of the organisation having been briefed by the Chief Executive on such issues:

- The obligations of the Trustees under charity and company law.
- The main documents which set out the operational framework for the organisation including the Memorandum and Articles of Association.
- Recent copies of minutes of meetings
- The business plan and recent financial performance of the organisation.
- Future plans and objectives

Feedback from new Trustees regarding their induction has been very positive.

The Board of Trustees meet quarterly and provide strategic guidance and governance. The Trust is continually seeking to develop a broader skills mix of Trustees in order to support and advance the current level of service offered. A Chief Executive is appointed by the Trustees to manage the day to day operations of the charity. To facilitate effective operations, the Chief Executive has delegated authority, within terms of delegation approved by the Trustees, for operational matters including finance, employment and general development of the charity. All areas of the charity's operations and developments are reported upon by the Chief Executive during the Trustees' quarterly meetings.

**TRUSTEES' REPORT**

**(CONTINUED)**

**RELATED PARTIES**

The charity has established a number of key partners locally and nationally in order to meet the organisation's aims and objectives. The charity has a close and productive working relationship with Doncaster Rovers FC, Doncaster Rugby League Club, Selby College, DMBC, South Yorkshire Police, St Leger Homes, DCLT, DCST, local schools and other community groups. The charity will continue to forge closer community links in order to promote and increase the number of local citizens accessing our provision. Our proactive approach to partnership working has contributed significantly to a dramatic increase in people accessing our services and interventions over the past twelve months.

English Football League Trust, Premier League Charitable Fund and Rugby League Cares continue to support and assist the Foundation with access to grant funding.

**RISK MANAGEMENT**

The Trustees have overall responsibility for ensuring that the charity has appropriate systems of controls, financial and otherwise, to manage the risks that it faces and to provide reasonable assurance that the charity is operating effectively and efficiently.

The Trustees have a risk management strategy which comprises:

- an annual review of the risks the charity may face.
- the establishment of systems and procedures to mitigate those risks identified.
- the implementation of procedures designed to minimise any potential impact on the charity should those risks materialise.

Particular attention has focussed on risk assessment of all activities delivered ensuring the safety and well being of the service user. A key element in the management of financial risk is the implementation of a reserves policy which is reviewed annually by the Board of Trustees.

**OBJECTIVES AND ACTIVITIES**

The Charity's objectives (the Objects) are for the benefit of the public generally and in particular, the inhabitants of Yorkshire and surrounding areas:-

- To promote community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health.
- To provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life; and
- To advance the education of children and young people through such means as the Trustees think fit in accordance with the law of charity.

**TRUSTEES' REPORT**

**(CONTINUED)**

The charity has the broad aim of significantly improving the lives of residents across Doncaster.

The strategies employed to achieve the charity's objectives are to:

- Provide opportunities to children and young people of all abilities to engage in physical and healthy activities.
- Provide a broad range of activities and venues within Doncaster and surrounding areas to increase opportunities for children and young people to benefit from quality, qualified sports coaching and associated activities.
- Establish effective lines of communication with local schools and, where applicable, Governing Bodies of Schools;
- Establish working relationships with, where applicable, FA, PFA, Football League, Premier League and relevant partners;
- Deliver a quality and professional service provided by appropriately qualified coaches;
- Liaise with the local PDM's relating to the development and delivery of the sessions;
- Establish a comprehensive and effective marketing strategy to promote and highlight the charity's services within schools and Doncaster.

The major areas of the charity's work centre around a full time education provision, schools coaching programmes, engagement, participation and inclusion projects and health and wellbeing activities.

The Trustees have given careful consideration to the Charity Commission's general guidance on public benefit when reviewing the aims and objectives and in planning future activities.

**ACHIEVEMENTS AND PERFORMANCE**

In partnership with Selby College, the Foundation has effectively delivered full time further and higher education to 137 young people. The unique package qualifications have been put together to give learners the chance to develop their employment pathways within professional sport. The courses are designed to provide individuals with the knowledge and understanding of a number of science based and sports units offered at levels 2 and 3, alongside a Traineeship programme that all allow for natural progression onto further university study, including the college's own HE offer, or employment.

Student data and feedback from independent student surveys showed:

- 100% pass rate of all main qualifications.
- 93.7% retention of learners.
- 100% of learners rate the teaching on their course as good.
- 96% of learners were happy with their course.
- 96% of learners would recommend courses to a friend.

The Foundation successfully delivered the Doncaster programme of the National Citizen Services (NCS) project to 705 young people during the 2016/17 year. NCS helps young people build skills for work and life, with a specific focus on skills that employers increasingly value such as; confidence, leadership and independence.

Participants can develop the tools and belief to unlock their potential and make a positive impact to their communities. The programme gave the young people the chance to meet other young people from all backgrounds and tackle outdoor challenges on an exciting residential week away from home. The young people then make their mark by planning and delivering local volunteering projects that matter to them, which in return brought over 21,000 volunteering hours to Doncaster. Following graduation from the programme, social action pathways are offered linking in with local businesses and employers. As part of their offer - 30 young people currently engage with the local NCS board enabling them to have their voice heard and help shape future programmes.

**TRUSTEES' REPORT**

**(CONTINUED)**

Other major projects included:

**Doncaster Kicks**

Doncaster Kicks provided diversionary sports activities for young people aged 8 to 19. The sessions are open to all, but the Foundation actively sought referrals from partner agencies including South Yorkshire Police, DMBC and St Leger Homes. Locations were prioritised based on crime rates, areas of deprivation and concentration of stronger families. Doncaster Kicks was highlighted in a local report as a 'contributing factor to reducing low level crime and anti-social behaviour'. Developments for this year included diversifying the offer to engage with more of the local community. Through this work we have added dance, futsal, rugby league and multi skills to our offer.

In addition to the core kicks delivery, we have also developed an employment pathway that focuses on providing opportunities to access training, skills and experiences. Following the training, or vocational qualification - participants can now gain volunteer experiences across Doncaster. This programme seeks to use the brand of the professional clubs to support social mobility within our community.

**Schools Programme**

The Schools programme aimed to provide schools with expert coaching, pupil reward systems and teaching resources designed to be used as a vehicle for learning. Engagement packages included many added benefits such as player visits, stadium tours, season tickets, junior takeover day, rewards for attendance and much more. The school sports programme delivered high quality physical education, PPA cover, lunchtime and breakfast clubs along with after school sessions.

**Health Programme**

The health programme comprises of a number of targeted interventions, delivered in areas of need across Doncaster. Through the development of the Fit Rovers brand the local community have had access to a variety of free, accessible health interventions, inclusive of; Fit Rovers, Cycling, Walking, Walking Football and much more.

Through our mission of utilising the brand and reach of the professional sports clubs to positively engage with the local community we deliver 22 programmes across our 4 areas of work. From this we engage with a total of 12,327 participants, equating to 4,192 participants in direct interventions with 115,301 aggregate attendances.

**TRUSTEES' REPORT**

**(CONTINUED)**

**FINANCIAL REVIEW AND RESERVES POLICY**

The financial results of the charity are set out on pages ten to sixteen. At 31 August 2017 the accounts show the Foundation to have net assets of £798,472, an increase of £117,877 over the year. The Trustees' policy is to hold six months annual budgeted expenditure in reserve. The reserves are needed in the event of lost funding, unexpected costs or reduced income levels. In order to enable Trustees to monitor the reserves, the Trustees Report, prepared by the Chief Executive and submitted to the Board of Trustees every three months, includes details of the reserve fund. The Trustees consider that the ideal level of reserves as at 31 August 2017 would be £336,000, as a result of the charity's monthly budgeted expenditure now averaging £56,000. The free reserves at 31 August 2017 were £577,308.

**PLANS FOR THE FUTURE**

The Foundation is currently working towards its charity objectives by way of a 3 year strategic plan (2017-2020).

The plan has been further supported by Business Growth Plan (2016-2019), Strategic and Implementation Plan (2016-2017) and Business Development Plan (2017-2020).

**Mission Statement**

'Challenge, Inspire, Motivate'.

**Vision**

Club Doncaster Foundation is a positive, dynamic and pro-active organisation that is committed to promoting sustained participation in sport, physical activity, training and education.

**Values**

- Be at the heart of the community.
- Be fully inclusive and accessible.
- Operate with excellence, passion and commitment.
- Be respectful, reliable and trusted.
- Act with professionalism and integrity.
- Promote equality, diversity and inclusion.
- Be flexible to the changing needs of the Doncaster Borough.

**Strategic Objectives**

S01 - Develop stronger communities.

S02 - Promote civic pride.

S03 - Improve health and wellbeing of individuals and the community generally.

S04 - Develop an economically active community.

S05 - Attract and retain the best people, training and developing them so they can rise to new challenges.



TRUSTEES' REPORT

(CONTINUED)

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Charity law requires the Trustees to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources during the period. In preparing those financial statements, the Trustees are required to:

- Select the most suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards and Statements of Recommended Practice have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The Trustees are also responsible for ensuring that the assets are properly applied in accordance with charity law.

**STATEMENT OF DISCLOSURE TO THE AUDITORS**

As far as the Trustees are aware, there is no relevant audit information of which the company's auditors are unaware, and they have taken all the steps they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

A resolution to appoint Smith Craven as auditor for the ensuing year will be proposed at the forthcoming annual general meeting.

This report was approved by the Trustees on 18th April 2018 and has been signed on its behalf by:



L Tully - Chairman

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**REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF**  
**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**

We have audited the financial statements of Club Doncaster Community Sports & Education Foundation for the period ended 31 August 2017 which comprise of the Statement of Financial Activities and the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

**Respective responsibilities of Trustees and Auditors**

As explained more fully in the Statement of Trustees' Responsibilities, the Trustees (who are also the directors of the charitable company for purposes of company law) are responsible for the preparation of financial statements and for being satisfied that they give a true and fair view.

The Trustees have elected for the financial statements to be audited in accordance with the Charities Act 2011 instead of the Companies Act 2006. Accordingly we have been appointed as auditors under section 144 of the Charities Act, and report in accordance with regulations made under section 154 of that Act.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable legal and International Standards on Auditing (UK and Ireland). These standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

**Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

**Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs at 31 August 2017, and of its incoming resources and application of resources, including its income and expenditure, for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF**

9.

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE ) (CONT'D)**

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Kelvin Fitton BA FCA (Senior Statutory Auditor)  
for and on behalf of Smith Craven  
Chartered Accountants  
Statutory Auditors  
Sidings House, Sidings Court  
Lakeside  
Doncaster  
South Yorkshire  
DN4 5NU

18 April 2018

Smith Craven is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

**STATEMENT OF FINANCIAL ACTIVITIES**

**YEAR ENDED 31 AUGUST 2017**

	NOTES	UNRESTRICTED FUNDS 2017 £	RESTRICTED FUNDS 2017 £	TOTAL FUNDS 2017 £	TOTAL FUNDS 2016 £
<b>INCOME AND EXPENDITURE</b>					
<b>INCOMING RESOURCES</b>					
<b>Activities for generating funds</b>	2				
- Education programme		42,812	426,444	469,255	412,458
- Participation programme		20,000	229,383	249,383	266,805
- Social inclusion programme		320,625	381,331	701,955	499,262
- Donations and sponsorship		10,370	-	10,370	37,614
		<u>393,807</u>	<u>1,037,158</u>	<u>1,430,964</u>	<u>1,216,139</u>
<b>Incoming resources from charitable activities:</b>					
- Grants	3	70,415	127,997	198,412	65,198
<b>Investment income</b>		1,171	-	1,171	942
<b>TOTAL INCOMING RESOURCES</b>		<u>465,393</u>	<u>1,165,155</u>	<u>1,630,547</u>	<u>1,282,279</u>
<b>RESOURCES EXPENDED</b>					
Cost of charitable activities	4	344,114	1,152,910	1,497,024	1,256,700
Governance costs	4	13,195	2,453	15,648	6,176
<b>Total Resources Expended</b>		<u>357,308</u>	<u>1,155,363</u>	<u>1,512,671</u>	<u>1,262,876</u>
<b>NET INCOMING RESOURCES FOR THE PERIOD</b>		<u>108,085</u>	<u>9,792</u>	<u>117,875</u>	<u>19,403</u>
<b>STATEMENT OF ACCUMULATED FUNDS</b>					
Accumulated funds brought forward		469,403	211,192	680,595	661,191
Net movement in funds		108,085	9,792	117,876	19,404
Transfer between funds		-	-	-	-
<b>Accumulated funds carried forward at 31 August 2017</b>		<u>577,488</u>	<u>220,984</u>	<u>798,471</u>	<u>680,595</u>

**TOTAL RECOGNISED GAINS AND LOSSES**

The charity has no recognised gains or losses other than the net incoming resources for the above financial period.

All the activities of the charity are classed as continuing.

The notes on pages 12 to 16 form part of these financial statements.

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**

11.

**BALANCE SHEET**

**YEAR ENDED 31 AUGUST 2017**

	NOTES	2017		2016	
		£	£	£	£
<b>FIXED ASSETS</b>					
Tangible Assets	7		10,056		12,570
<b>CURRENT ASSETS</b>					
Debtors	8	549,614		591,204	
Cash at bank and in hand		<u>556,946</u>		<u>480,330</u>	
		1,106,560		1,071,534	
<b>CREDITORS:</b>					
Amounts falling due within one year	9		<u>318,144</u>		<u>403,509</u>
<b>NET CURRENT ASSETS</b>			788,416		668,025
<b>NET ASSETS</b>			<u><u>798,472</u></u>		<u><u>680,595</u></u>
<b>FUNDS OF THE CHARITY</b>					
Unrestricted funds	10, 11		577,488		469,403
Restricted funds	10, 11		<u>220,984</u>		<u>211,192</u>
			<u><u>798,472</u></u>		<u><u>680,595</u></u>

The financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006 and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008).

The financial statements were approved by the board on 18 April 2018 and signed on its behalf by:



L Tully - Chairman

The notes on pages 12 to 16 form part of these financial statements.

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 AUGUST 2017**

**1. ACCOUNTING POLICIES**

**Accounting Convention and Basis of Accounting**

The financial statements have been prepared under the historical cost convention, and in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP 2005), the Financial Reporting Standard for Smaller Enterprises (effective April 2008), and the Companies Act 2006.

**Limitation of members liability**

The Charity is a company limited by guarantee. The members of the company are the Trustees as named on page 1. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £10 per member.

**Depreciation**

Depreciation is provided on all tangible assets at the following annual rates, calculated in order to write off the cost less estimated residual value over their useful economic lives;

Office equipment	- 20% reducing balance
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**Incoming Resources**

Voluntary income and donations are included in incoming resources when the conditions for receipt have been complied with, except when the donors specify that they must be used in future accounting periods, then the income is deferred. Voluntary income includes all donations and grants of a general nature.

Incoming resources from charitable activities include grants receivable for the provision of specific services to beneficiaries.

**Charitable Expenditure**

Resources expended are recognised in the period in which they are incurred, inclusive of attributable VAT which cannot be recovered.

Expenditure which is directly attributable to specific activities has been included in these cost categories. Where costs are attributable to more than one activity, they have been apportioned across the cost categories on a basis consistent with the use of these resources.

**Pension Costs**

The charity participates in a personal pension scheme arrangement. The pension charge represents the amounts payable by the charity to the fund in respect of the period.

**Restricted Funds**

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund, together with a fair allocation of management and support costs.

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2017**

	2017 £ Unrestricted Funds	2017 £ Restricted Funds	2017 £ Total Funds	2016 £ Total Funds
<b>2. ACTIVITIES FOR GENERATING FUNDS</b>				
Education programme	42,812	426,444	469,255	412,458
Participation programme	20,000	229,383	249,383	266,805
Social inclusion programme	320,625	381,331	701,955	499,262
Donations and sponsorship	10,370	-	10,370	37,614
	<u>393,807</u>	<u>1,037,158</u>	<u>1,430,964</u>	<u>1,216,139</u>
<b>3. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES</b>				
Core funding	34,620	-	34,620	30,000
Premier League	35,595	127,997	163,592	35,000
Ray Dunning Foundation	200	-	200	198
	<u>70,415</u>	<u>127,997</u>	<u>198,412</u>	<u>65,198</u>
<b>4. TOTAL RESOURCES EXPENDED</b>				
<b>Cost of charitable activities</b>				
Staff costs	100,322	810,014	910,336	799,477
Pension	5,691	-	5,691	4,747
Motor and travel expenses	10,931	13,556	24,486	8,023
Facility and equipment maintenance	5,416	-	5,416	15,571
Postage, stationery and advertising	82,773	4,775	87,548	99,774
Rent and rates	2,017	35,068	37,085	36,017
General costs	22,739	11,204	33,942	35,641
Depreciation	2,514	-	2,514	4,776
Bank charges	285	-	285	698
Stronger families	-	-	-	-
Education costs	-	37,578	37,578	47,799
New project investment	-	-	-	1,202
Participation funded programme costs	630	42,143	42,773	29,376
NCS costs	97,600	196,059	293,659	159,712
Hospitality	955	-	955	7,627
Repairs and renewals	5,343	2,513	7,857	6,260
Bad debts written off	6,899	-	6,899	-
	<u>344,114</u>	<u>1,152,910</u>	<u>1,497,024</u>	<u>1,256,700</u>
<b>Governance costs</b>				
Legal and professional	10,741	-	10,741	1,190
Auditors' remuneration	2,453	2,453	4,906	4,986
	<u>13,195</u>	<u>2,453</u>	<u>15,649</u>	<u>6,176</u>

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2017**

<b>5. STAFF COSTS AND NUMBERS</b>	<b>2017</b>	<b>2016</b>
	<b>£</b>	<b>£</b>
Wages and salaries	857,427	748,778
Employers National Insurance costs	52,909	50,699
Pension costs	5,691	4,747
	<u>916,027</u>	<u>804,224</u>

**Particulars of employees:**

The average number of employees permanently engaged in the management and administration of the Charity was:

<b>2017</b>	<b>2016</b>
<b>No.</b>	<b>No.</b>
<u>49</u>	<u>45</u>

During the year there was one trustee who received remuneration.

During the year there was one employee who earned more than £60,000.

**6. NET INCOMING RESOURCES**

Net incoming resources are stated after charging:

	<b>2017</b>	<b>2016</b>
	<b>£</b>	<b>£</b>
Staff pension contributions	5,691	4,747
Depreciation	2,514	4,776
Auditors' remuneration - Audit services	<u>4,906</u>	<u>4,986</u>



**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2017**

**7. TANGIBLE FIXED ASSETS**

	<b>Office Equipment £</b>	<b>Total £</b>
<b>COST</b>		
At 1 September 2016	31,455	31,455
Additions	-	-
	31,455	31,455
At 31 August 2017		
<b>DEPRECIATION</b>		
At 1 September 2016	18,885	18,885
Charge for period	2,514	2,514
	21,399	21,399
At 31 August 2017		
<b>NET BOOK VALUE</b>		
At 31 August 2017	10,056	10,056
At 31 August 2016	12,570	12,570

**8. DEBTORS**

	<b>2017 £</b>	<b>2016 £</b>
Operational debtors	16,771	47,101
Other debtors	532,843	544,103
	549,614	591,204

**9. CREDITORS: Amounts falling due within one year**

	<b>2017 £</b>	<b>2016 £</b>
Operational creditors	93,343	168,953
Other creditors	224,800	234,557
	318,144	403,509

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2017**

**10. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	Unrestricted Funds 2017 £	Restricted Funds 2017 £	Total Funds 2017 £	Total Funds 2016 £
Tangible fixed assets	-	10,056	10,056	12,570
Cash at bank	556,946	-	556,946	480,330
Debtors	549,614	-	549,614	591,204
Creditors	(318,144)	-	(318,144)	(403,509)
	<u>788,416</u>	<u>10,056</u>	<u>798,472</u>	<u>680,595</u>

**11. RECONCILIATION OF MOVEMENTS ON FUNDS AVAILABLE FOR CHARITABLE PURPOSES**

	At 01.09.16 £	Incoming Resources £	Outgoing Resources £	Reserve Transfer £	At 31.08.17 £
<b>Restricted Funds</b>	211,192	1,165,155	(1,155,363)	-	220,984
<b>Unrestricted Funds</b>					
General	469,403	465,393	(357,308)	-	577,488
<b>Total Funds</b>	<u>680,595</u>	<u>1,630,548</u>	<u>(1,512,671)</u>	<u>-</u>	<u>798,472</u>

The charity's principal sources of funding during the period were from Selby College and The Football League (Community) Limited.

**12. COMPANY LIMITED BY GUARANTEE**

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of a winding up is £10.

**13. RELATED PARTY TRANSACTIONS**

Other debtors include a loan of £237,763 (2016: £265,813) made to Doncaster Rovers Football Club. The loan is repayable on demand with interest being charged at 3% above Bank of England Base Rate on a proportion of the loan. Interest on the loan of £1,107 (2016: £795) was received from Doncaster Rovers Football Club during the year. The Foundation made payments to Doncaster Rovers Football Club during the year of £37,292 (2016: £63,549) for postage, stationery and advertising costs.

Operational creditors includes £2,000 (2016: £2,000) due to Doncaster Rugby League Club Limited, a company which G Baldwin acts as director.

**14. APB ETHICAL STANDARD - PROVISIONS AVAILABLE FOR SMALL ENTITIES**

In common with many other businesses of our size and nature we use our auditors to prepare and submit returns to the tax authorities as applicable and assist with the preparation of the financial statements.